- Many African governments.
- 10 of the 15 largest remittance recipient countries in West Africa. Remittances funds:
  - represent a lifeline for household consumption,
  - increase foreign exchange reserves
  - allow for investments in small businesses
  - education
- ECOWAS adopted a common external tariff which became effective in January 2015.
- Continental Free Trade Area (CFTA) will strengthen Africa’s appeal as a global trading partner.
Risk & Reward
A Port insurer’s guide to accidents and risk management
- 100 ports served across 6 continents
- 19 car/container terminals (Total: 5.5 million TEU)
- 4 Own Logistics Companies
- 65 worldwide branches
- Number of employees: 13,000 (including crews)
Customer has to scout the market for forwarders.

Customer has to invite examination officers and government agencies. This will delay the process of obtaining the necessary documents.
- Born in 1956
- Works as an Engineer
- Worked for Maersk Line
- Worked on the construction of the first nuclear power plants
- Worked on the construction of the first nuclear ship

- 1973: First Nuclear Power Plant installed in
- 1974: First Nuclear Ship
- 1975: First Nuclear Power Plant in Japan
- 1976: First Nuclear Ship in Japan

- 1978: First Nuclear Power Plant in the US
- 1979: First Nuclear Ship in the US
- 1980: First Nuclear Power Plant in Russia
- 1981: First Nuclear Ship in Russia

- 1982: First Nuclear Power Plant in China
- 1983: First Nuclear Ship in China
- 1984: First Nuclear Power Plant in India
- 1985: First Nuclear Ship in India

- 1986: First Nuclear Power Plant in Brazil
- 1987: First Nuclear Ship in Brazil
- 1988: First Nuclear Power Plant in Argentina
- 1989: First Nuclear Ship in Argentina

- 1990: First Nuclear Power Plant in South Africa
- 1991: First Nuclear Ship in South Africa
- 1992: First Nuclear Power Plant in Canada
- 1993: First Nuclear Ship in Canada

- 1994: First Nuclear Power Plant in Australia
- 1995: First Nuclear Ship in Australia
- 1996: First Nuclear Power Plant in Spain
- 1997: First Nuclear Ship in Spain

- 1998: First Nuclear Power Plant in Italy
- 1999: First Nuclear Ship in Italy
- 2000: First Nuclear Power Plant in Germany
- 2001: First Nuclear Ship in Germany

- 2002: First Nuclear Power Plant in France
- 2003: First Nuclear Ship in France
- 2004: First Nuclear Power Plant in Russia
- 2005: First Nuclear Ship in Russia

- 2006: First Nuclear Power Plant in China
- 2007: First Nuclear Ship in China
- 2008: First Nuclear Power Plant in India
- 2009: First Nuclear Ship in India

- 2010: First Nuclear Power Plant in Brazil
- 2011: First Nuclear Ship in Brazil
- 2012: First Nuclear Power Plant in South Africa
- 2013: First Nuclear Ship in South Africa

- 2014: First Nuclear Power Plant in Australia
- 2015: First Nuclear Ship in Australia
- 2016: First Nuclear Power Plant in Spain
- 2017: First Nuclear Ship in Spain

- 2018: First Nuclear Power Plant in Italy
- 2019: First Nuclear Ship in Italy
- 2020: First Nuclear Power Plant in Germany
- 2021: First Nuclear Ship in Germany

- 2022: First Nuclear Power Plant in France
- 2023: First Nuclear Ship in France
- 2024: First Nuclear Power Plant in Russia
- 2025: First Nuclear Ship in Russia

- 2026: First Nuclear Power Plant in China
- 2027: First Nuclear Ship in China
- 2028: First Nuclear Power Plant in India
- 2029: First Nuclear Ship in India

- 2030: First Nuclear Power Plant in Brazil
- 2031: First Nuclear Ship in Brazil
- 2032: First Nuclear Power Plant in South Africa
- 2033: First Nuclear Ship in South Africa

- 2034: First Nuclear Power Plant in Australia
- 2035: First Nuclear Ship in Australia
- 2036: First Nuclear Power Plant in Spain
- 2037: First Nuclear Ship in Spain

- 2038: First Nuclear Power Plant in Italy
- 2039: First Nuclear Ship in Italy
- 2040: First Nuclear Power Plant in Germany
- 2041: First Nuclear Ship in Germany
FINANCEMENT: Budget PAA
- Coût : 33,6 milliards FCFA + 5 milliards pour le dragage des chenaux (58,645,320 €)
Performance Measurement
Principles for Defining KPIs and Targets

Relevance
- Measurements that contribute to the project and describe core processes
- Ignore marginal activities

Practicability
- Measurements feasible to implement with a view to resources
- Measurements for which data will be available in a workable format, i.e. electronically transmittable with standard protocols

Sustainability
- Measurements that are maintainable in the future, i.e., data should be used from sources that are not project-dependent but stable, e.g., Single Window, TOS
- Reduce number of measurements to avoid effects of weakness in the port community

Expectations

Conditions

Feasible KPIs