

# A System Dynamics Model for Emergency Logistics “Post-disaster” Jeddah, Saudi Arabia

By

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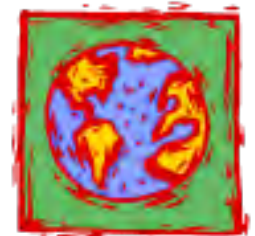


# OUTLINE

- Background
- Problem Description
- Scope
- Objectives
- Research Methodology
- System Dynamics Methodology
- Case Study “Jeddah City”
- The Simulation and Results
- Recommendations from findings
- Conclusions

# BACKGROUND

- Continuous changes happen deep inside the Earth and on its surface. The changes on the Earth happens due to the different kinds of weather.
- Natural disasters can cause damage to land, lives, Flora and Fauna
- Natural disasters are frightening and complex to understand.
- Epidemics caused by bacteria or viruses are called natural disasters under a different category.
- A biological threat such as locusts or toxic fungi, and an outbreak of SARS, EBOLA can also be considered a natural disaster.





# TYPES OF NATURAL DISASTERS

- Earthquake
- Cyclone or Hurricane
- Volcanoes
- Avalanche
- Flood
- Drought
- Forest or Bush Fire



# INTRODUCTION

- Natural disasters have significant impacts:
  - Social Lives
  - Physical infrastructures
  - Economic developments,
  - Education and Health
- Create challenge for authorities, emergency and rescue departments, relief organizations if they are not equipped with appropriate disaster planning models.
- Around 20-25 billion US dollars are spent for emergency response each year.
- By reducing this cost, more resources can be directed into the reconstruction & EL effort.

# Emergency Logistics

- **EL** is characterized by various stakeholders A major challenge is how to coordinate all relevant parties.
- **EL** in disaster response can be viewed as temporary supply chains set up for particular operations.
- A major problem is whether traditional models can or should be applied for the temporary and non-commercial systems that characterize **EL**.
- Due to many challenges arising within **EL**, there is an emerging need to develop new methodologies or new variants of old ones.

# Disaster management approach: clustering



Source OCHA 2013 Cluster coordination

# OBJECTIVES

*The objectives of this paper aim to*

- **Illustrate how managers can use system dynamics modelling,**
  - a) *To learn the behaviour of complex systems with multiple feedback effects and,*
  - b) *Long time delays, accumulations of diverse important factors,*
  - c) *Nonlinear responses to decisions.*
- **Also, to develop a:**
  - 4. *Dynamic model based on field level inputs.*
  - 5. *Allowing quicker response which minimises time and cost.*



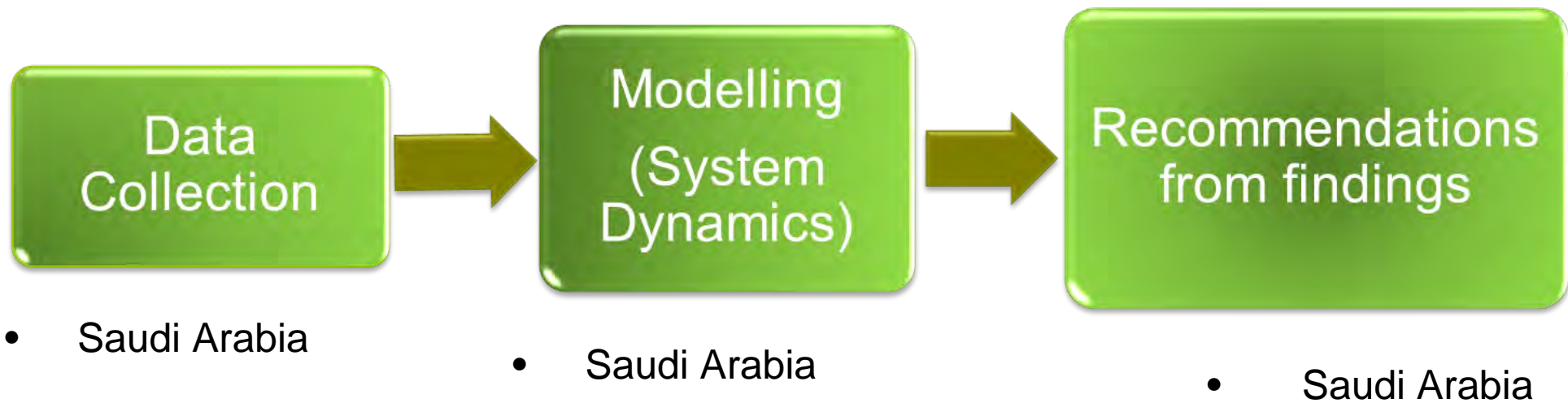
# Scopes

The **scope** of this paper is to:

To construct a **system dynamics model** for logistics management;

- To develop policies for quick action
- To develop dynamic logistics coordination models.
- To develop better support coordination in disaster situations.
- **Adaptation** for similar sea ports prone to natural disasters such as flood, fire, earthquake or tsunami.

# RESEARCH METHOD



# RESEARCH METHOD (cont.)

## Data Collection and Analysis:

- Data from disaster zones and affected people
- Uses of modern technology including communication technology.
- Filter data
- Prioritise data and devise action plan
- Implementation and Effective Coordination in disaster zones

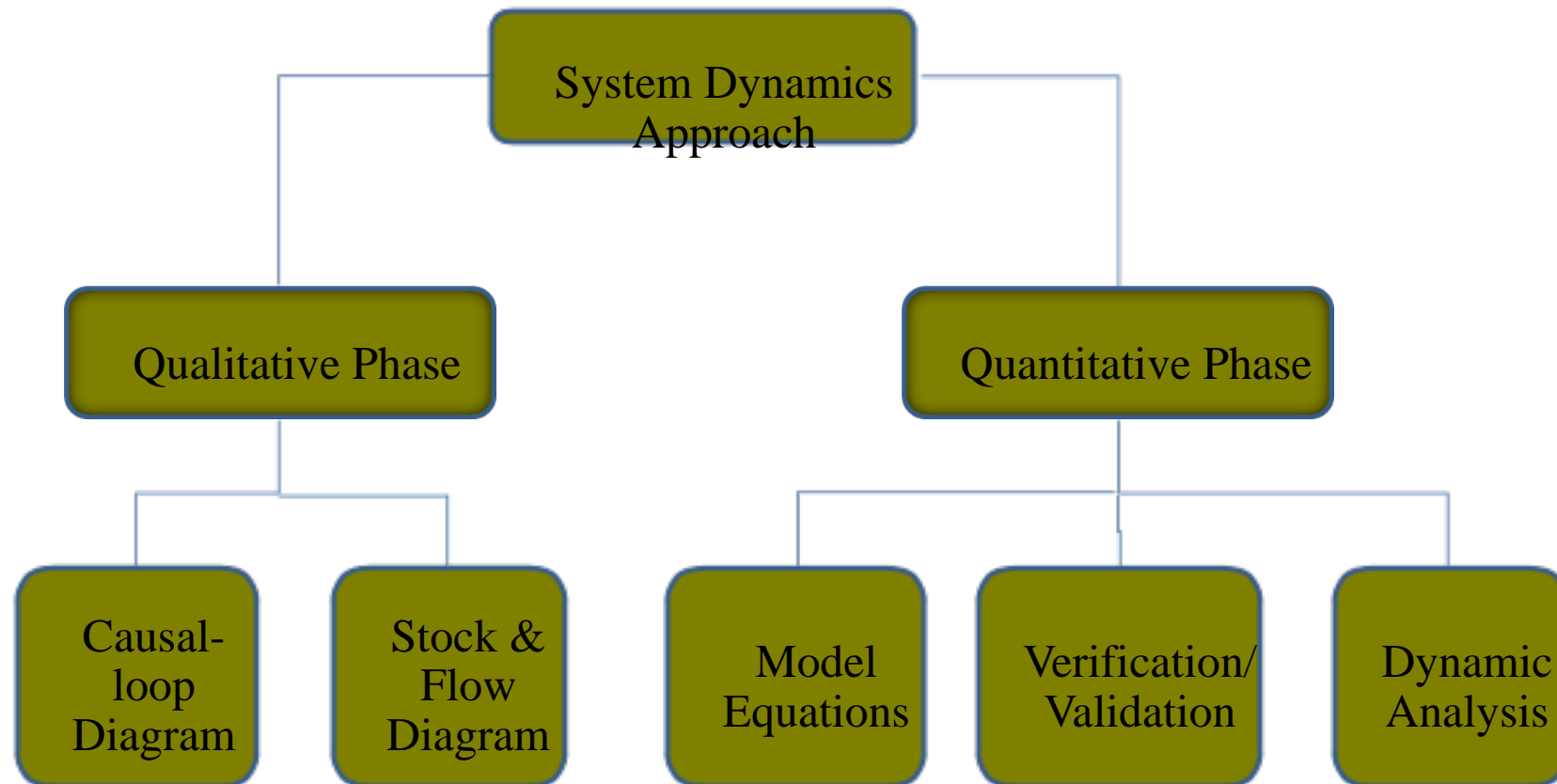
# RESEARCH METHOD (cont.)

## *Modelling*

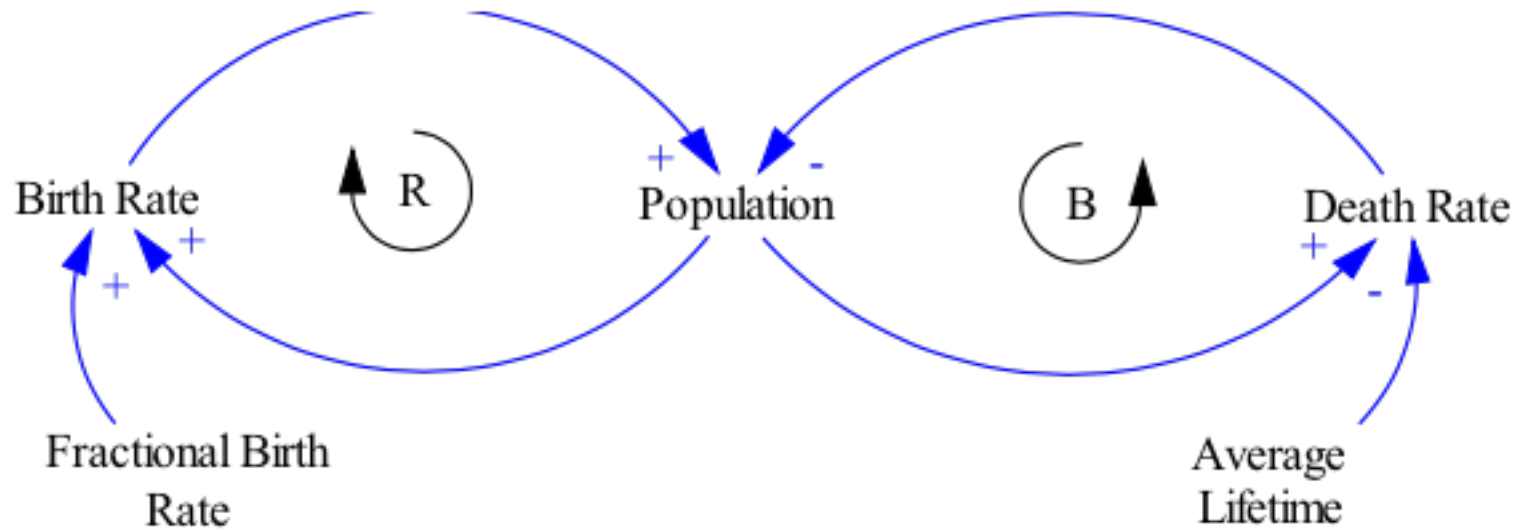
- Models relevant to disaster relief (currently used) will be analysed, particularly in system dynamics modelling with stochastic and dynamic parameters, uncertainty that can accept data streams as changes occur.
- An appropriate model must incorporate different actors, time delays, uncertainty and multiple feedback loops. System Dynamics (SD) modelling has a significant impact on the way we assess the interactions among variables in emergency operations.
- From this information and research, a mathematical model has been developed to process data available from the case studies, and refine until it meets criteria to maximise the efficiency of rescue operations: Communications, Coordination and Rescue Logistics.



# System Dynamics Methodology



# Causal Loop Diagram

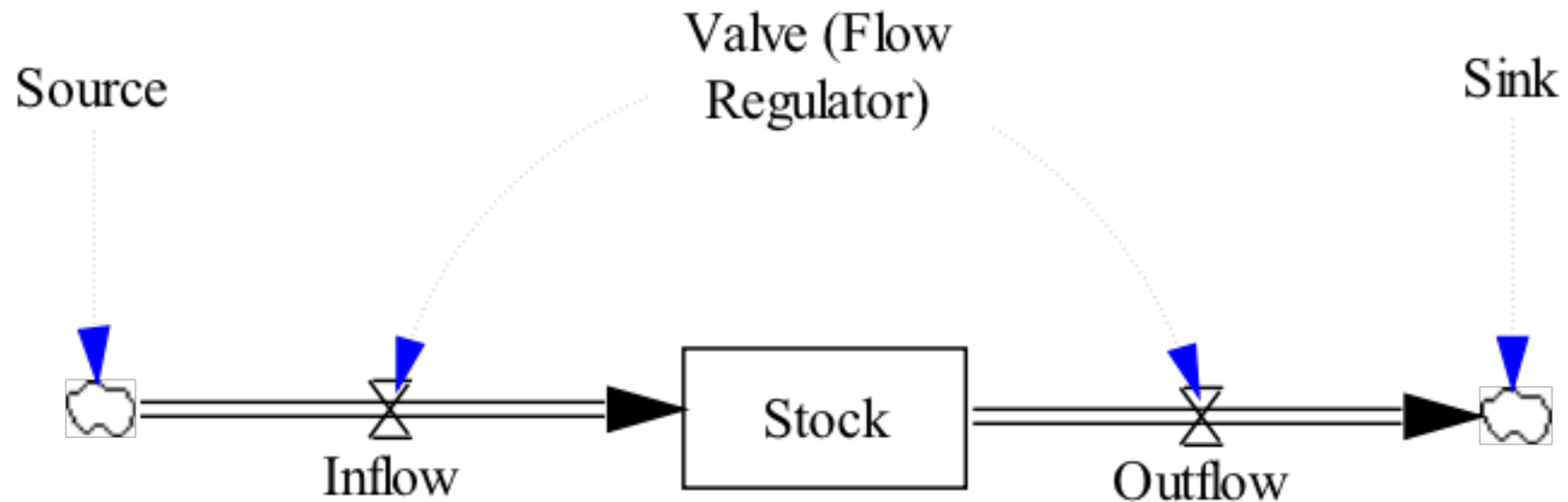


Clockwise, positive or reinforcing loop



Counter-clockwise, negative or balancing loop

# General Structure and Notation of Stock and Flow Diagram



# Mathematical Representation of Stocks and Flows

$$Stock(t) = \int_{t_0}^t [Inflow(s) - Outflow(s)] ds + Stock(t_0)$$

, where  $inflow(s)$  represents the value of the inflow at any time  $s$  between the initial time  $t_0$  and the current time  $t$ . (Sterman, 2000)



# Modelling using SD Software and its Simulation

- The stock and flow diagrams and the equations as the proposed system dynamics models are captured by a System Dynamics software, **Vensim**
- All parameter values in each system should be determined and entered into each model **before simulation**

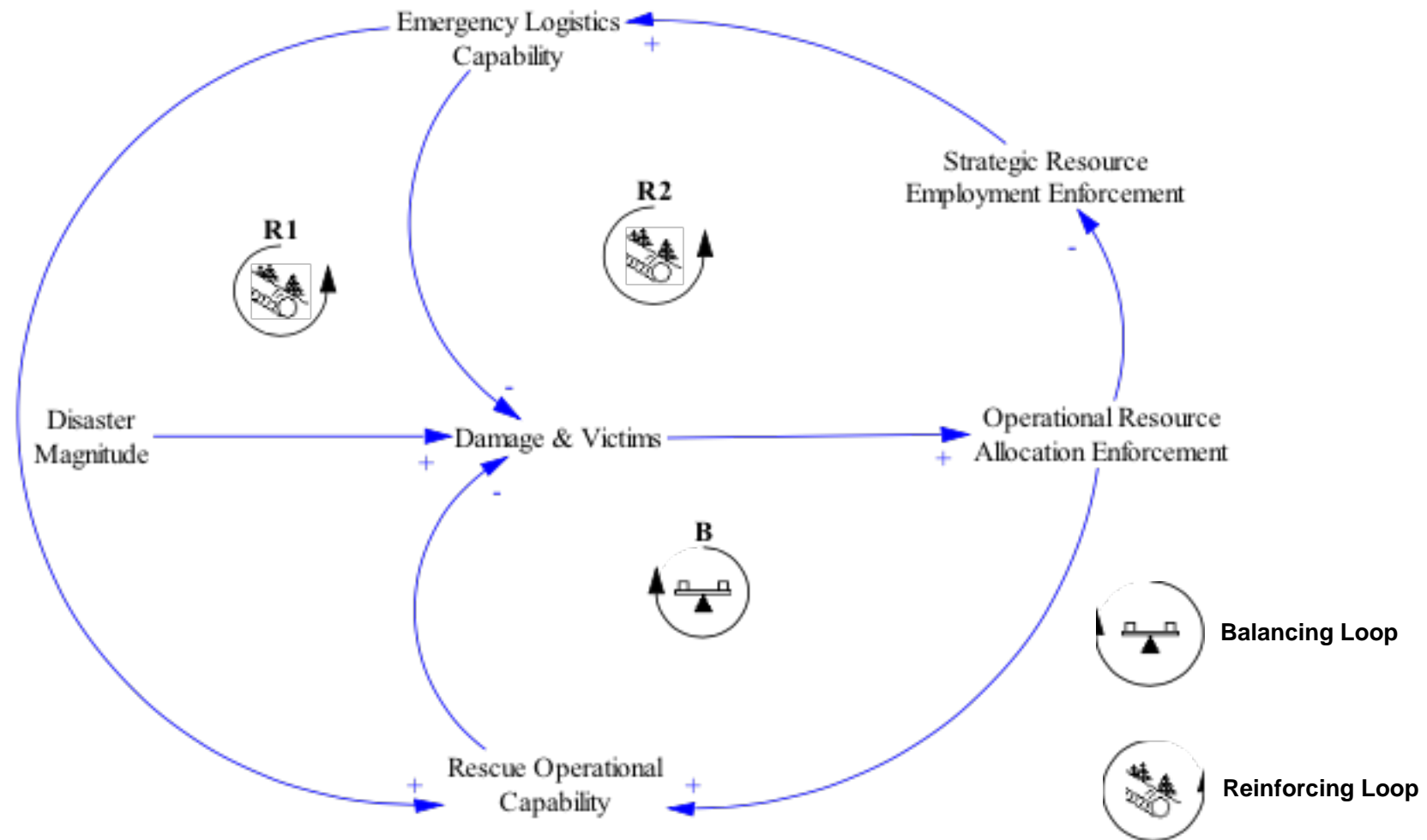
# Case Study “Jeddah City”

- **Assumptions and limitations**
- **Causal loop diagram**
- **Stock and flow diagrams**

## Assumptions and limitations

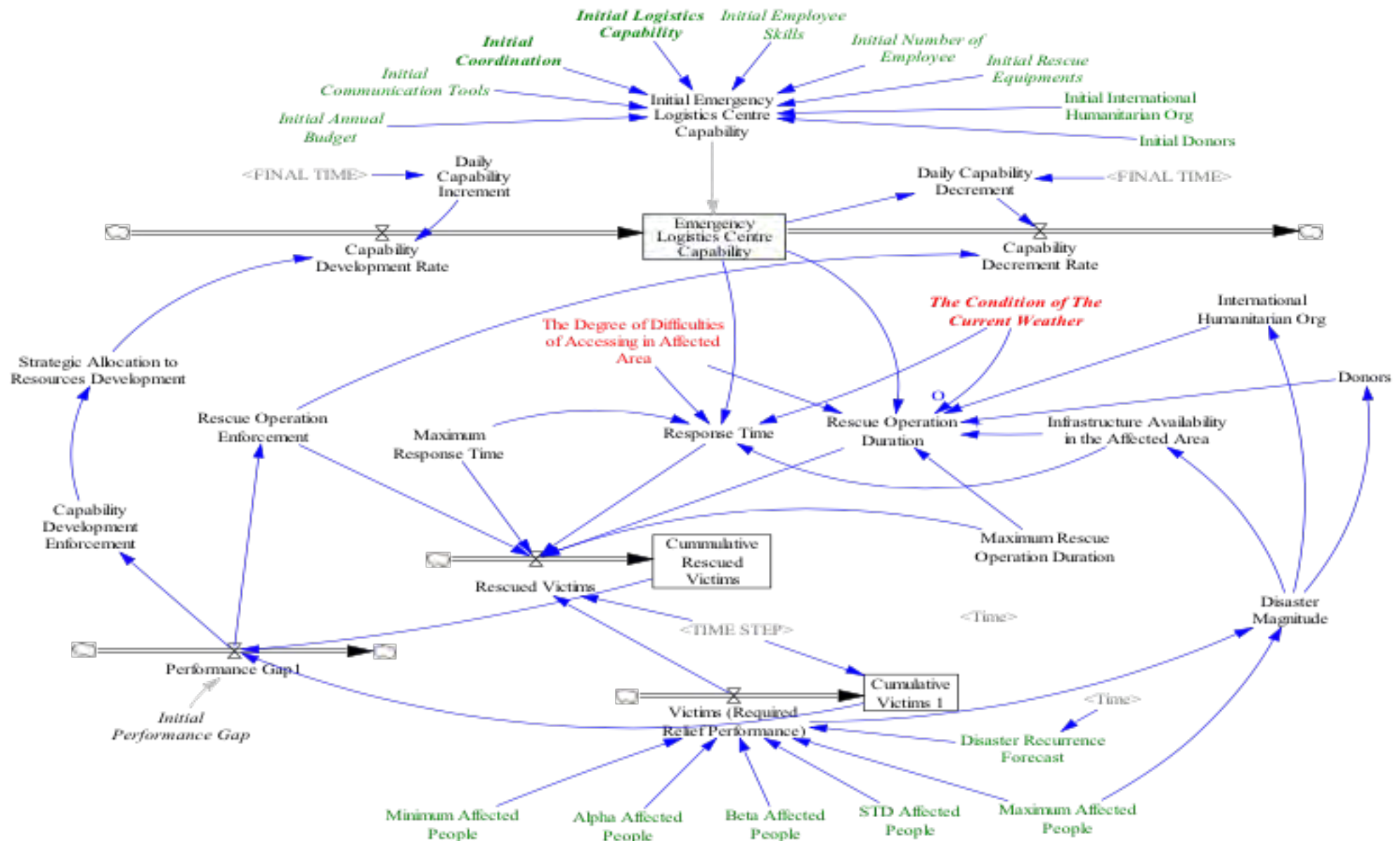
- choose the timeline for the model to the disaster reoccurrence.
- Availability of materials.
- Budget allocated for relief materials operation by the government.
- Employees involved have the proper skills.
- Limitations on available equipment.
- Limitation on the number of trained employees.

# The causal loop diagram





# The stock-and-flow diagram



## *Recommendations from findings*

- The research will also include a **gap analysis** between the benchmark systems for the emergency logistics and the Current Emergency Response systems in the port.
- Does the current system **meet the criteria** of best practice emergency response system, given the results of the empirical evidence? The findings of this study can be used by emergency response managers in planning for disaster relief operations.
- The expected **outcomes** will include improved resource application and reduction of duplicated relief response, saving more lives and enhancing the quality of life of survivors.

# The Simulation and Results

- Scenario design
- Simulation results

# Scenario Design for Simulating Case Study 1 Model

To examine the model, four scenarios were constructed containing three main values A, B & C. Value “A” presents the ten Common **Variables** of/in the model.

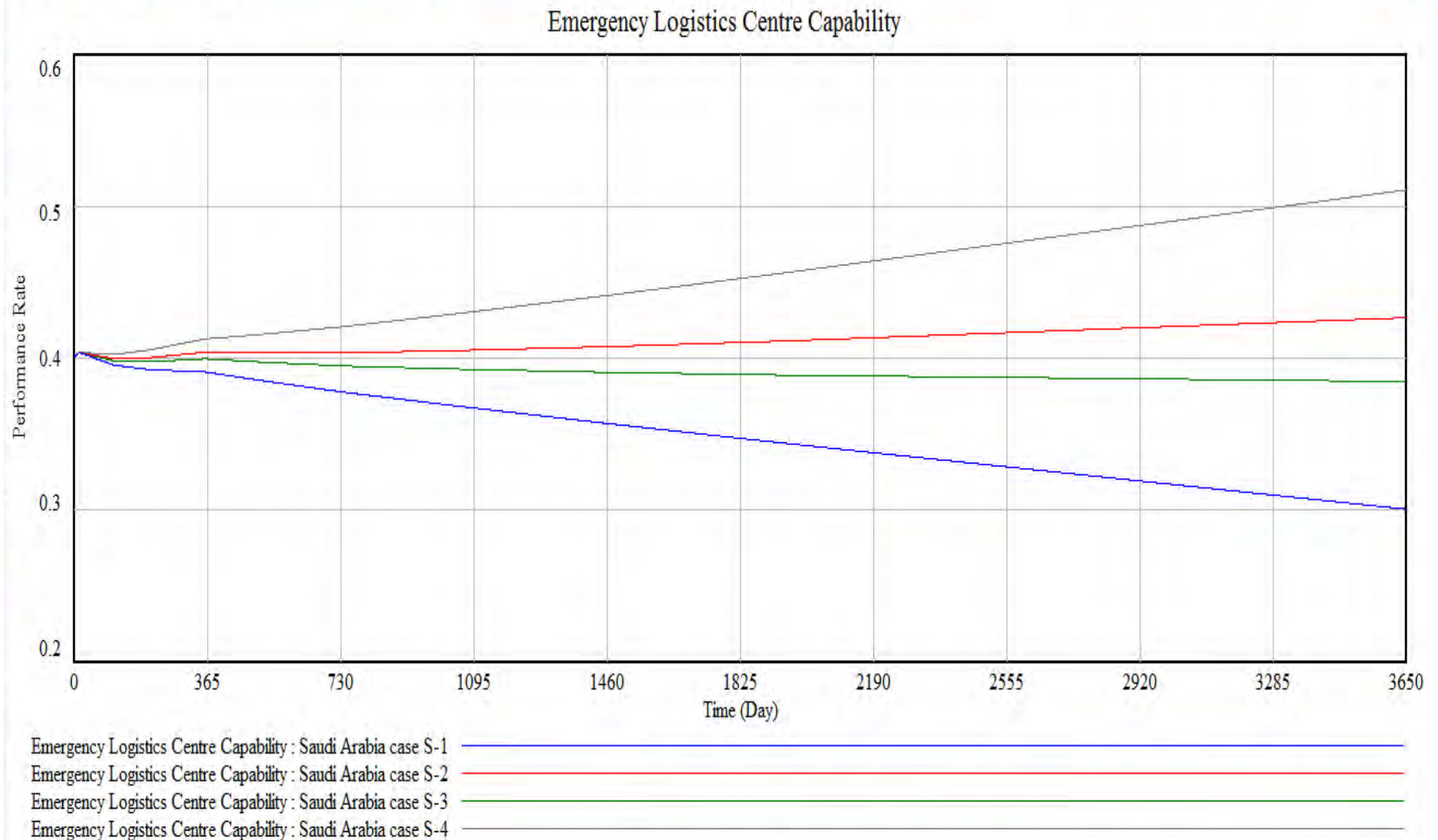
The four scenarios:

- **$S1 = (A=0.4, B=0.4, C=0.4)$**
- **$S2 = (A=0.4, B=0.4, C=0.8)$**
- **$S3 = (A=0.4, B=0.8, C=0.4)$**
- **$S4 = (A=0.4, B=0.8, C=0.8)$**



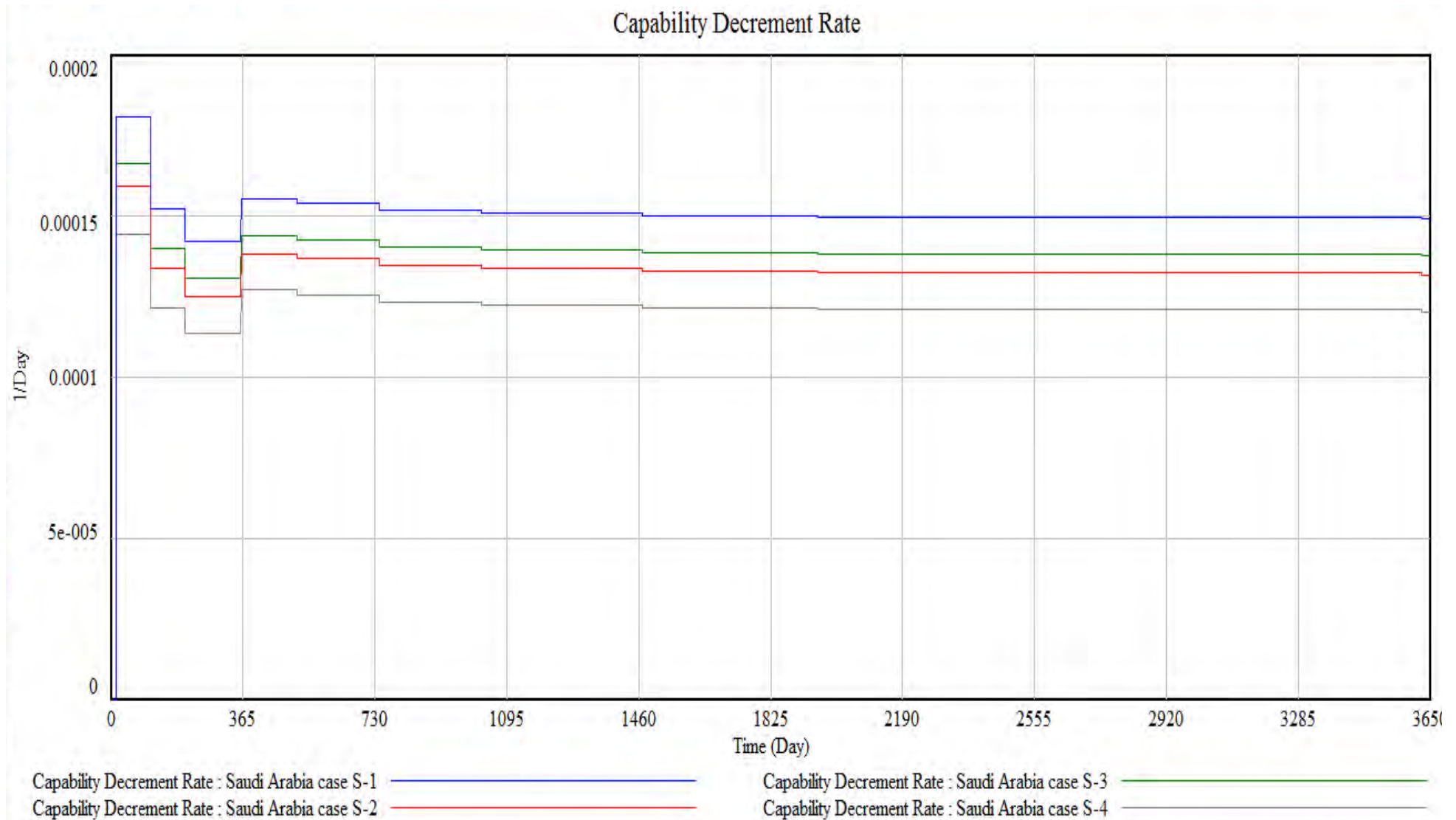
# The Simulation results

## Emergency Logistics Centre Capability



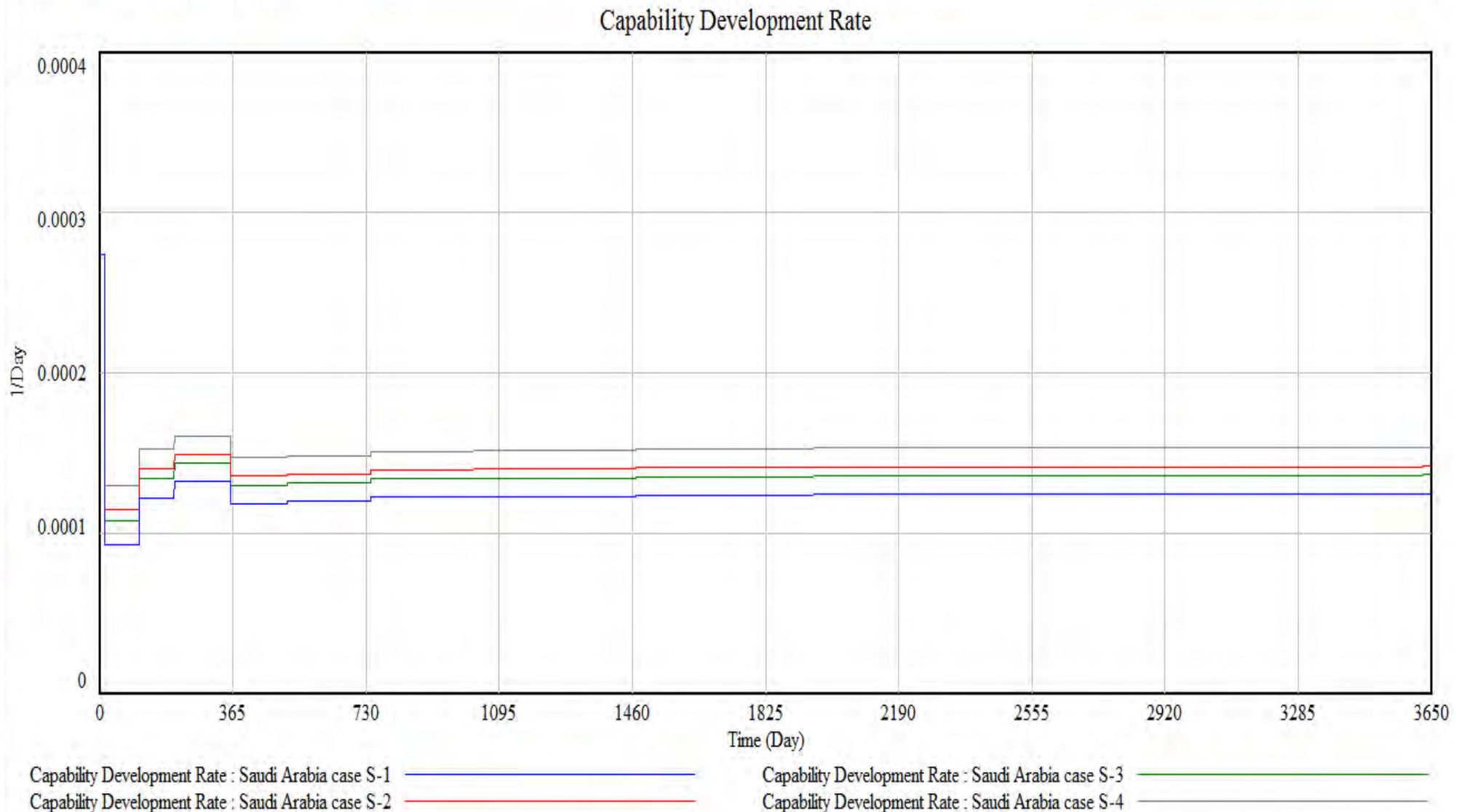
# The Simulation results Case Study 1 Model

## Capability Decrement Rate

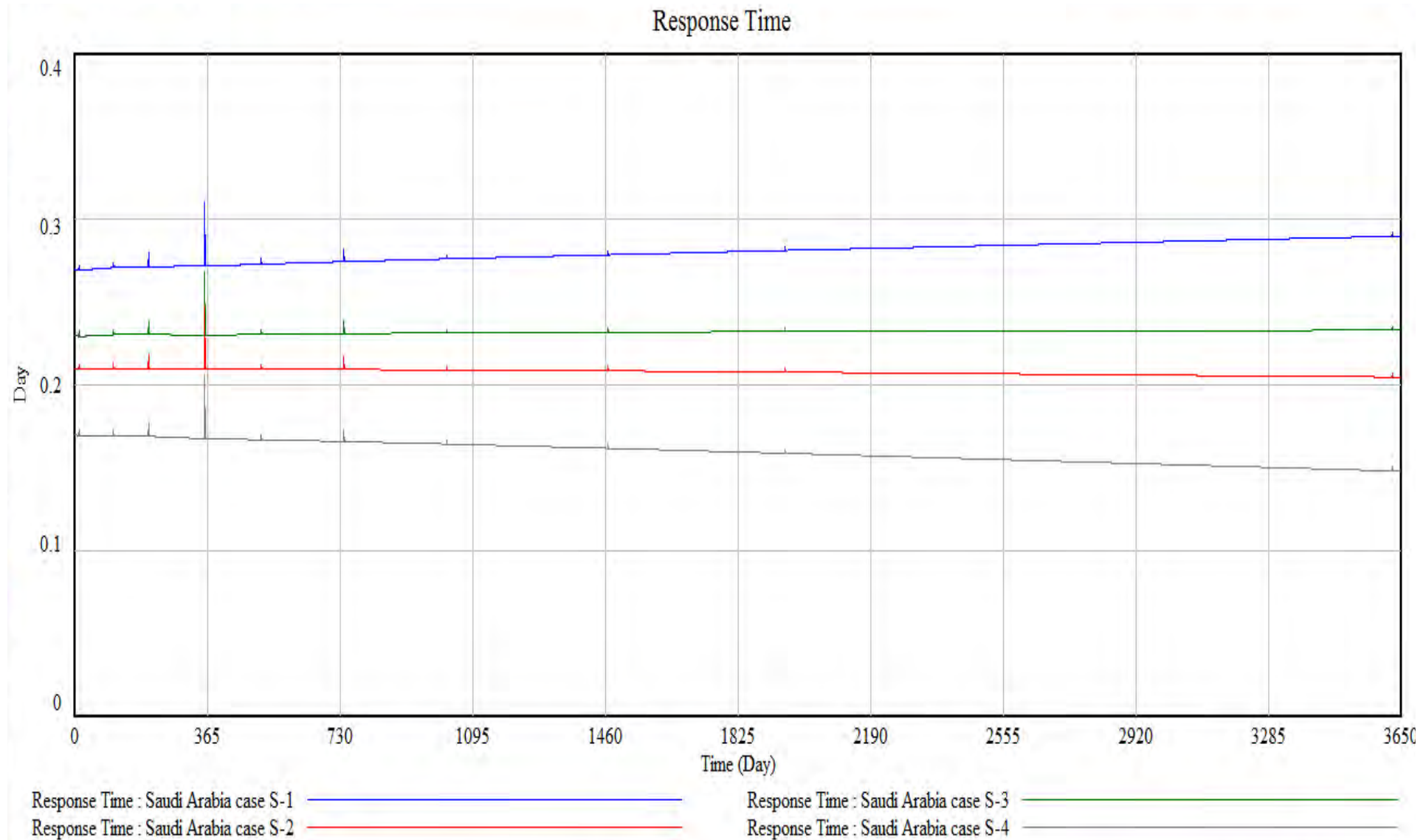


# The Simulation results Case Study 1 Model

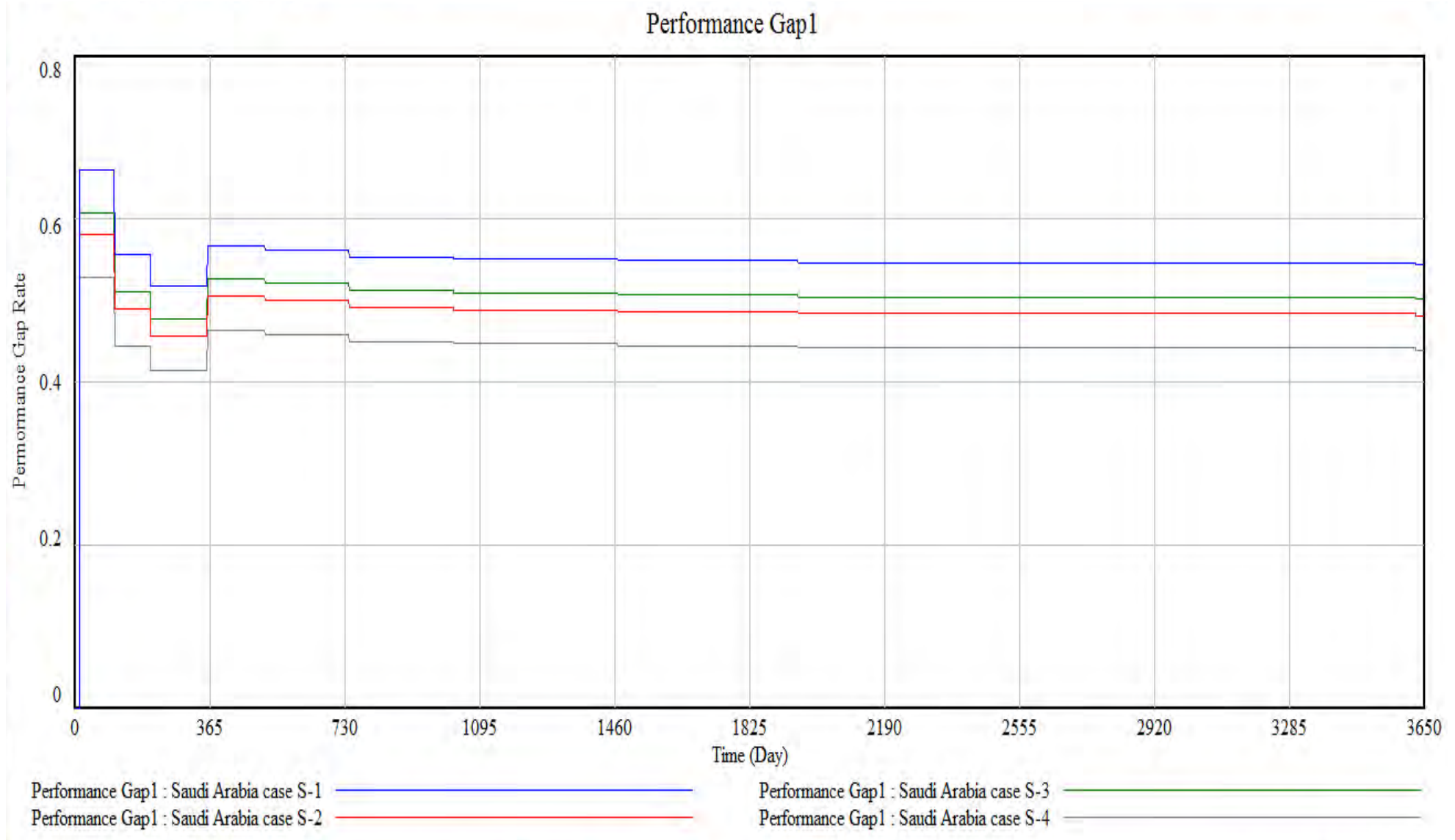
## Capability Development Rate



# The Simulation results Case Study 1 Model Response Time



# The Simulation results Case Study 1 Model Performance Gap1



# Conclusions

- From the modelling process, managers could develop their systems thinking skills allowing them to better grasp the dynamic complexity in humanitarian relief systems
- Modelling the organizational dynamics in specific situations allows better understanding of
  - a) the behaviours that develop and
  - b) the potential policies that might be used to improve performance.
- can explore what-if scenarios that would be possible under different strategies, all of which should help them further their understanding of the systems.



## Conclusions (cont,)

- Optimal decisions can be made based on the developed model
- Furthermore, having the models at hand, managers gain an appreciation for the consequences of
  - a) interactions among variables, experience first-hand
  - b) the long-term side effects of current decisions
- Mapping the model closely to a particular resource allocation challenge would allow managers to see the consequences of their decisions and alternative policies in a familiar problem.



# THANK YOU

# ACKNOWLEDGEMENTS

