OPTIMIZING FOR EXCELLENCE

Abdelrahman Elshamy Chief Operations Officer APM Terminals Bahrain





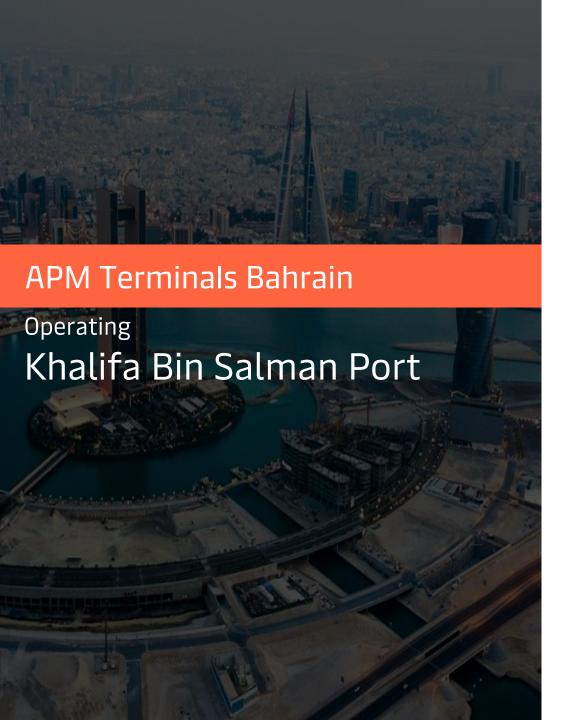


Introduction to APM Terminals Bahrain

Operational Efficiencies

Decarbonization Roadmap







Our "North Star"



Throughput of more than 1m TEU by 2030, resulting in a significant economic contribution to Bahrain



Operating as a top-ranking worldwide efficient terminal with a highly capable Bahraini workforce



Achieve Net Zero decarbonisation target by 2040



Our four strategic imperatives







Reducing Vessels Port Stay

Over the last three years, our top strategic priority was reducing vessel port stay

We followed a structured approach to understand the vessel value stream and identified the major waste buckets that impact our vessels and found (4) main areas of improvements



Vessel Idle Time (arrival & departure)

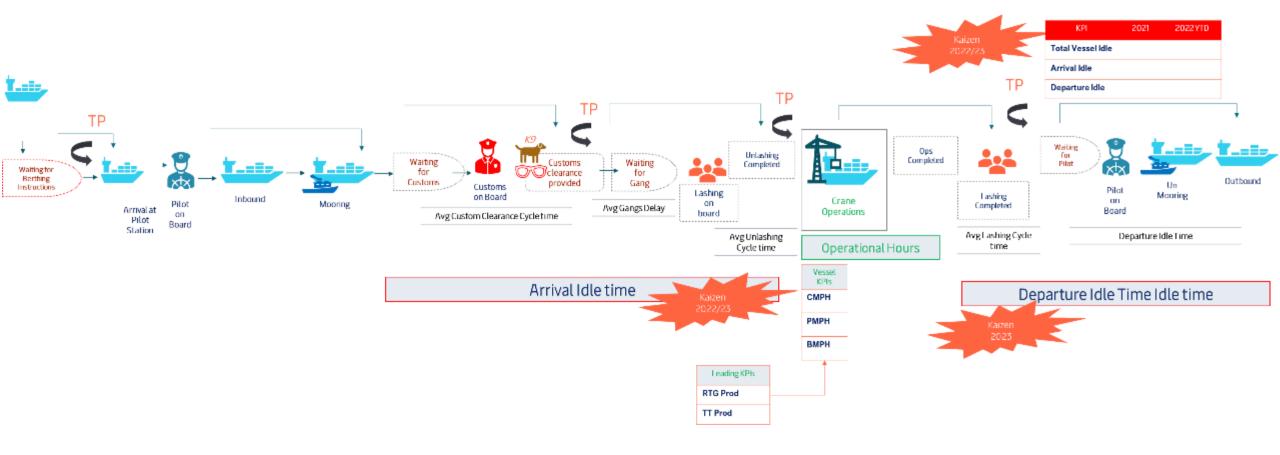
Customs Clearance Process

Lashing Cycle Time

Operational Performance



Value Stream Mapping - CT Vessel





Results:

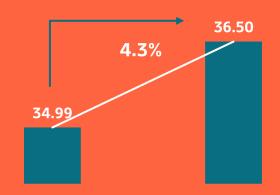
1317 hours saved

18% YTD in 2023

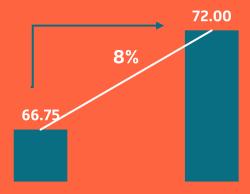
Improvements:

- Vessel Idle time (Arrival and Departure)
 reduced by 44% Since 2021
- Customs clearance process reduced by
 28% cycle
- Lashing Cycle time 38.6% reduced from previous process cycle time
- Operational performance :
 - 4.3% Improvements in crane productivity
 - 8% Improvement on our Berth moves per hour

Crane Productivity Enhancements (3 Years)



Berth Productivity Enhancements (3 Years)





Decarbonization Roadmap

RENEWABLE ENERGY

Install solar panels on the roof of four warehouses located inside the terminal, covering an area of 71,000 square meters

In total, 26,960 solar panel grids will be installed which will have a capacity to generate 19 GWh, covering 100% of the terminal's electricity requirement



ELECTRIFICATION OF EQUIPMENT

Comprehensive plan to electrify all terminal equipment starting from **2026**

A total of 69 terminal equipment are in scope which will help neutralize the carbon footprint from diesel emissions



ENERGY CONSUMPTION OPTIMIZATION

APMT will deploy technology and industry-leading best practices to constantly optimize the way it consumes fuel and electricity across the entire terminal

Key areas of focus are

- Utilities & Buildings (LED, building controls)
- Reefer optimization
- Distributed energy systems (e.g. Microgrid controllers)







