GRIMALDI GROUP

Tradition, Responsibility, Innovation

AREINVENTING AND CHAMPIONING THE INTERMODAL LOGISTICS SUPPLY CHAIN AND MOBILITY RESILIENCE THROUGH INTERMODAL TRANSPORTATION REVOLUTIONS

GRIMALDI LINES



History

Founded in 1947, the Grimaldi Group is a multinational integrated logistics multinational group, highly specialized in maritime transport of cars, rolling cargoes, containers and passengers.

Entirely owned by the Grimaldi family, the Company combines a global vision of the market with traditions, innovation and sustainability.

Today, with a work force of around 20.000 employees, the Grimaldi Group is:

- Italy's largest ship owning group
- the European leader for the "Motorways of the Sea"
- world leader in the maritime transport of cars and rolling stock (Ro-Ro)
- > it is also active in the passenger (Ro-Pax) and container transport sector



The Group adopts a **long-term oriented industrial growth strategy** that aims to create value through horizontal and vertical business integration and ensure an integrated supply chain. This is based on **3 fundamental elements**:

- FLEET
 → the Group operated a fleet of over 140 ships (133 owned) in a network connecting over 150 ports in 60 countries and 5 continents
- PORT TERMINALS AND LOGISTICS COMPANIES -> 25 port terminals in the Mediterranean, Northern, Europe, the Baltic Sea and West Africa and 4 owned logistics companies
- COMMERCIAL AGENCIES -> over 90 worldwide branches (32 of which are directly owned) in Europe, Africa, North and South America



Our philosophy



> Mediterranean born, worldwide operations since 2023



> Rolling cargo: our main business

> Intermodality. The best door to door solution



Our investments in fleet: 154 vessels in 2026

The Grimaldi Group makes **important investments in increasingly eco-friendly ships**, such as those belonging to the **new GG5G and Superstar classes.** The Grimaldi ro-ro ships of the **GG5G (Grimaldi Green 5th Generation)** class are **the largest ro-ro ships** in the world and **the most sustainable in terms of CO2 emissions**, **reducing emissions by 7 times if compared to previous generation ships**.

The Grimaldi Group was among the **first players** to choose to install cutting-edge devices on board its ships aiming at targeting the goal of "zero emissions in port".

20 new ultra-modern ships by 2027

Thanks to recent investments for a total of approximately **2.5 billion dollars** the Grimaldi Group will take delivery:

- > **17 PCTC** Ammonia-ready
- > 1 Multipurpose ro-ro of the new "G5" class
- > 2 Hybrid ro-ro of the GG5G series

Finally, the latest news is the 9 new ro-pax vessels of our Group.









Our investments in infrastructures 🐠

- Grimaldi Group acquires the majority of the Port of Igoumenitsa
- Grimaldi Group acquires the majority of the Port of Heraklion

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- Grimaldi Group established the new Grimaldi Brindisi Maritime Agency Srl
- Grimaldi Group acquires Terminal Darsena Toscana TDT of Livorno
- Grimaldi Group acquires a new terminal in the Port of Amsterdam
- Grimaldi Group has obtained the concession for the berth in the Port of Ravenna

Our investments and upgrade in services 🐠

- Upgrade of Marghera-Bari-Igoumenitsa-Patras line with 2 Eco Vessels
- Upgrade of Brindisi-Igoumenitsa line with 2 ropax vessels: Mn Europalink and Kydon Palace to improve capacity cargo and pax
- Starts to operate with ropax vessel Finnfellow on the **new line Malmo-Swinoujscie** with daily departure
- New strategic connection between the ports of Helsinki and Kotka (Finland) with Sheerness (United Kingdom)
- New service on the Trieste-Ambarli-Gemport, with 2 Eco vessels and from February 2025 we will improve our service with 3 VESSELS

Our Network

7 Brand

A	ATLANTIC CONTAINER LINE AB (ACL)	It manages maritime lines mainly dedicated to container traffic that connect North America, Northern Europe and West Africa.
в	GRIMALDI EUROMED SPA	It is specialised in passenger transportation in Mediterranean sea, the transportation of rolling stock between Northern Europe and the Mediterranean (Euromed), on the Motorways of the Sea in the Mediterranean (Short Sea), and freight transport between the Mediterranean and North America (Car carriers / MED-AME).
С	GRIMALDI DEEP SEA SPA	It transports rolling stock and containers between ports of North Europe, the Mediterranean, West Africa and South America (Deep Sea services).
D	FINNLINES PLC	It transports goods and passengers between countries on the Baltic and North Sea coasts (Finland, Germany, Belgium, Sweden, Denmark and Po- land), as well as Spain and Great Britain.
E	MINOAN LINES S.A.	It provides short-sea shipping of goods and passengers between Crete, the islands of the Cyclades and continental Greece.
F	MALTA MOTORWAYS OF THE SEA (MMOS)	It is the shipping company that owns four ships used mainly for links be- tween Malta, Sicily and Greece.
G	TRASMED GLE S.L.	It is the Spanish company specialising in the transport of passengers and goods between the Iberian Peninsula and the Balearic Islands.













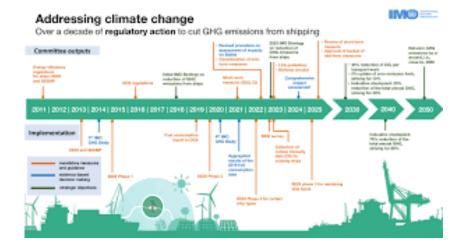






The challenges

> Geopolitical uncertainty: Tariffs, wars and territorial conflicts





> Enviromental regulations: UE, IMO, local authorities

Change in consumer habits : Mobility as a service, antiglobalization movements





- > Short sea shipping as a solution for:
 - Drivers shortage (IRU report 2023)

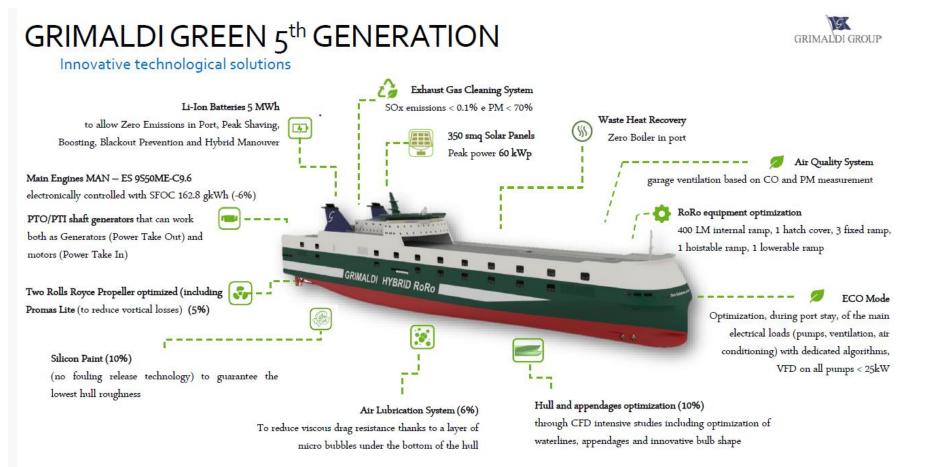
% of unfilled truck driver positions in 2023 | Number of truck driver jobs unfilled in 2023¹ RUSSIA 14% | 302K EUROPE 7% | 233K US - | 64K2 UZBEKISTAN TÜRKIYE 15% | 3K CHINA 16% | 84K 12% | 2.2M MEXICO 9% | 56K % of unfilled truck driver positions 2023 > 15% 10% - 15% 5% - 10% ARGENTINA -2% - 5% 11% 60K < 2% No info





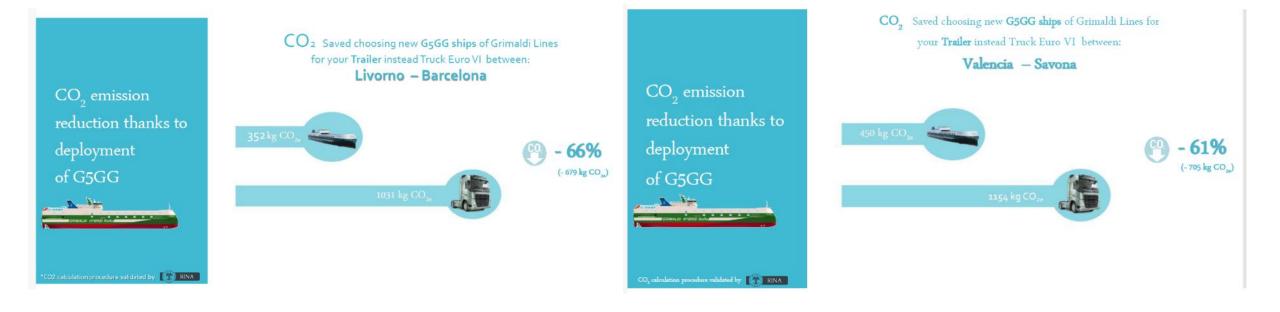
Short sea shipping as a solution for:

Enviromental challenges





- > Short sea shipping as a solution for:
 - Enviromental challenges

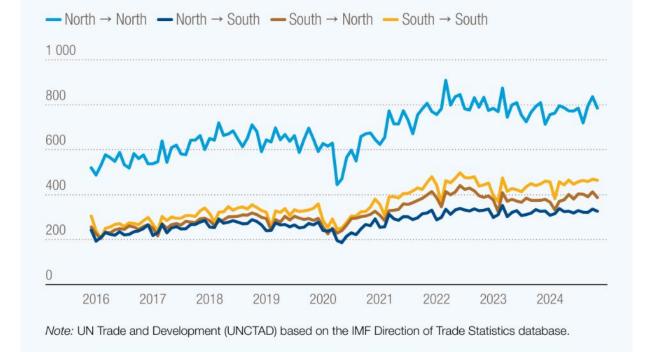




- > Short sea shipping as a solution for:
 - Growth of South to South trade

Global trends: South–South trade has been increasing

Monthly exports of goods by trading partner groups, billions of dollars, December 2015 – November 2024





SHORT SEA NETWORK





OF THE SEA AND MARITIME LINKS

THYRRENIC

GENOA | SAVONA | LIVORNO | CIVITAVECCHIA | SALERNO | NAPLES

ADRIATIC BARI| BRINDISI | TRIESTE | RAVENNA| VENICE | ANCONA

SICILY PALERMO | CATANIA

SARDINIA

CAGLIARI | OLBIA | PORTO TORRES | ARBATAX

SPAIN

BARCELONA | VALENCIA | SAGUNTO | IBIZA | PALMA | ALCUDIA | MAHON

GREECE CORFÙ| IGOUMENITSA | PATRAS

TURKEY AMBARLI | GEMPORT

TUNISIA

TUNISI

LA VALLETTA

BALTIC

HELSINKI | ZEEBRUGGE | ROSSLARE | MALMO | TRAVEMUNDE | ROSTOCK | HANKO | NAANTALI | KAPELLSKÄR | UUSIKAPUNKI | TURKU | GDYNIA | BILBAO | AARHUS | ŚWINOUJŚCIE | SHEERNESS



GREECE LINES

From/to PATRASSO

VENEZIA: 3 DEPARTURES PER WEEK BARI: 3 DEPARTURES PER WEEK

From/to IGOUMENITSA

ANCONA: DAILY SERVICE RAVENNA: 3 DEPARTURES PER WEEK BRINDISI: 28 DEPARTURES PER WEEK

From/to CORFU

SUMMER SCHEDULE ANCONA: 4 DEPARTURES PER WEEK BRINDIS: 6 DEPARTURES PER WEEK





UPDATE BRINDISI – IGOUMENITSA LINE with M/N EUROPALINK and KYDON PALACE.

M/N EUROPALINK Ro-Pax vessel with the largest hold capacity in the Mediterranean Sea. Up to 220 trucks per departure (+ 60 trucks per departure respect previous vessel)



HIGHLIGHT: TRIESTE – PATRAS - AMBARLI - GEMPORT LINE



- > **Start**: September 2024
- > Two weekly departures from each port
- > **Two Eco-class units**: Eco Mediterranea and Eco Malta
- Not only a regular and reliable transport solution between two strategically located ports but also a potential intermodal transport offer
- Thanks to the train-ship connections offered by our partners from Monaco, the port of Trieste allows to facilitate the movement of goods and to reach important destinations such as Turkey without creating load interruptions, avoiding road congestion and by reducing the environmental impact in terms of Co2 emissions.
- The addition of the port of Gemlik (Gemport) to the Trieste-Patras-Ambarli ro-ro line represents an important step not only for the new line but in general for the group's Motorways of the Sea, now also extended to the Asian part of the country.

From February 2025 our Group will improve our service with 2 VESSELS

SPAIN LINES

From/to BARCELLONA

SAVONA: 10 DEPARTURES PER WEEK
CIVITAVECCHIA: DAILY SERVICE
LIVORNO: 10 DEPARTURES PER WEEK
PORTO TORRES: 2 DEPARTURES PER WEEK ,
WITH 8 DEPARTURES IN SUMMER THE SUMMER TIME

From/to SAGUNTO

SALERNO: 4 DEPARTURES PER WEEK CAGLIARI: 4 DEPARTURES PER WEEK PALMA DI MAIORCA: 4 DEPARTURES PER WEEK PALERMO: (VIA SALERNO) 4 DEPARTURES PER WEEK CATANIA: (VIA SALERNO) 4 DEPARTURES PER WEEK



From/to VALENCIA

LIVORNO: 10 DEPARTURES PER WEEK SAVONA: 10 DEPARTURES PER WEEK CIVITAVECCHIA (VIA BARCELONA): 10 DEPARTURES PER WEEK





GRIMALDI GROUP

FOCUS: LONG BRIDGE Turkey - Spain



Thanks to **our important Network** end the **new line Trieste – Bari – Patrass – Gemport- Ambarli,** now is possible to connect through the LONG BRIDGE services the port of **Ambarli** with the main Spain ports of **Barcelona, Sagunto/Valencia** through the important ports of **Savona, Livorno, Civitavecchia and Salerno**.



Focus: **JUNE** LONG BRIDGE Turkey – Baltic

Finnlines network

We provide the access to intermodal transportation options that seamlessly connect the Grimaldi Group's Mediterranean ports with the Baltic Sea, enabling efficient, long-distance logistics.



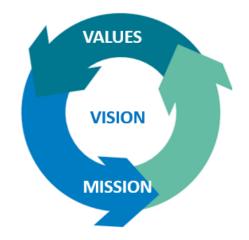


2023 Financial Results of The Group



These important achievements are due to the work of many years.

- The constant growth of assets thanks to the REINVESTMENT POLICY
- > CONSUMPTION REDUCTION of fuel
- > **RESEARCH AND DEVELOPMENT** activity and the detailed study of all new ships



Net profit and cash flow generation will be vital in the coming years for self-financing all the environmentally friendly investments needed to achieve the zero emissions goal.





THANKS FOR YOUR ATTENTION !

