DEVELOPING MIDDLE CORRIDOR: FROM THE EYE OF A GLOBAL SHIPPING LINE

12/03/2025, SHEKVETILI

ALKAN ALICIK

MSC GROUP OVERVIEW

CARGO DIVISION



CRUISE DIVISION
FERRY DIVISION
RAIL DIVISION

OTHER ENTITIES



MSC GROUP KEY NUMBERS

CARGO DIVISION

- Leading shipping conglomerate
- No 1 shipping line worldwide
- 900 vessels
- 300 routes
- 520 ports of call
- 27 million TEUs carried annually
- 100+ terminals (all MSC Group entities)
- 7 aircraft (2 on order)
- **675** offices
- 155 countries

Worldwide, the MSC Group has over **200,000** staff on board and ashore (all entities combined).

PASSENGER DIVISION*

CRUISE DIVISION - Two brands: **MSC Cruises** in the contemporary segment, and **Explora Journeys** in luxury

MSC Cruises

- 25 ships by the end of 2027
- Sailing to 100+ countries & 300 destinations
- 185 nationalities welcomed on board
- 3.9M guests sailed in 2024

Explora Journeys

- The luxury ocean travel brand was launched in July 2023
- 2 ships in operation EXPLORA I and II
- A total fleet of 6 ships by end of 2028



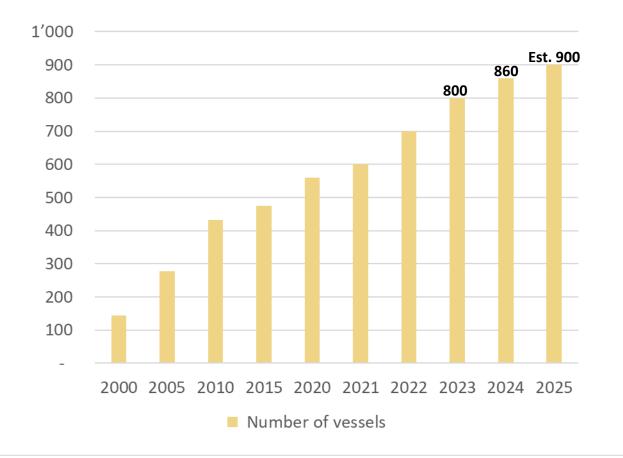
MSC GROWTH AND SOLUTIONS

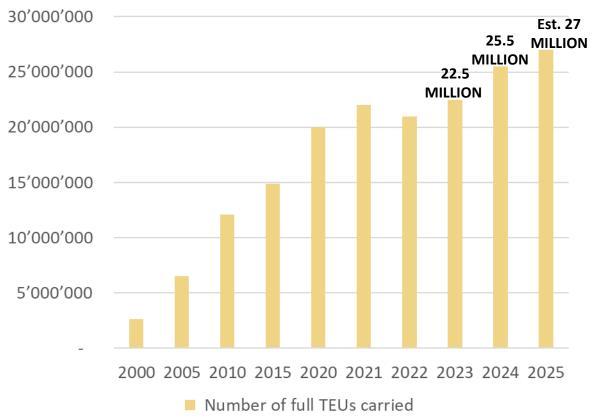


MSC'S GROWTH

MSC FLEET

TEUs CARRIED







MSC SOLUTIONS

MSC.COM/SOLUTIONS

SHIPPING • INLAND TRANSPORTATION & LOGISTICS • DIGITAL BUSINESS • CARGO COVER





















MSC GLOBAL PRESENCE



TIL (TERMINAL INVESTMENT LIMITED)

One of the world's largest and most geographically diverse container terminal operators

100+ terminals worldwide (MSC Group)

- Present at 9 of the world's 30 busiest ports by volume: Singapore, Ningbo, Busan, Rotterdam, Antwerp, Los Angeles, Long Beach, Newark (New York-New Jersey) and Valencia*
- Active in 33 countries across 5 continents
- 39+ million moves per year (64 million TEUs)

Note: key numbers Jan. 2025 *source: www.worldshipping.org/top-50-ports



PRESENCE IN THE MAIN PORTS OF THE WORLD

Asyaport

SINGAPORE

SPAIN 📂

Las Palmas

Valencia

TÜRKIYE

Asyaport

Marport

Iskenderun

TOGO

Busan

OUR GLOBAL PRESENCE

Rı

B/

BE

BR

Ri

CA

RGENTINA	CHILE		
ienos Aires	Valparaiso		
AHAMAS	CHINA		
eeport	Ningbo		
ELGIUM	CÔTE D'IVOIRE		
ntwerp	San Pedro		
RAZIL	DEMOCRATIC REPUBLIC		
avegantes	OF CONGO (DRC)		
o de Janeiro	Matadi		
ntos NADA Ilifax ontreal	DENMARK Aarhus		
	EGYPT Alexandria		

FRANÇE 🖓	ITALY
Fos-sur-Mer	Ancona
La Réligion	Civitave
Le Havie 🦒	
~	Gioia Ta
GERMANY 🦕	La Spezi
Bremerhaven	Leghorn
INDIA	Naples
Ennore	Ravenna
Mundra	Trieste
	Venice
IRAQ	LITHUAI
Umm Qasr	Klaipeda
	maipcat
ISRAEL	MOROC
Ashdod	Tangier

Tr-

NAMIBIA ncona ivitavecchia Rotterdam ioia Tauro Spezia Tin Can eghorn aples avenna PERU rieste Callao enice THUANIA aipeda Sines IOROCCO King Abdullah

Walvis Bay NETHERLANDS

NIGERIA

PANAMA PORTUGAL

SAUDI ARABIA

UAE Abu Dhabi

UK Liverpool SOUTH KOREA

USA Houston Long Beach Los Angeles Newark New Orleans

Port Everglades Seattle

AGL'S TERMINALS*

Dakar (Senegal) Conakry (Guinea) Freetown (Sierra Leone) Monrovia (Liberia) Abidjan (Côte d'Ivoire) Tema (Ghana) Lomé (Togo) Cotonou (Bé<u>nin)</u> Lagos (Nigeria)

Kribi (Cameroon) Libreville (Gabon) Moroni (Comoros) Dili (Timor-Leste) Port au Prince (Haïti) Malindi (Zanzibar) Pointe Noire (Congo) Port-Saïd (Egypt)





ONE OF THE WORLD'S GEOGRAPHICALLY WIDEST LOGISTICS AND SUPPLY CHAIN PROVIDERS MEDLOG acts as an independent company in over 90 countries worldwide. MEDWAY is the entity dealing with rail operations.

MEDLOG's portfolio of solutions includes: Inland transport solutions - Inland infrastructure - Value-added solutions



Transport & Logistics

MEDLOG ONE-STOP-SHOP FOR GLOBAL INLAND SOLUTIONS

90+ ⁻⁻⁻ OPERATING COUNTRIES

7.3M+ TEUs TRANSPORTED ANNUALLY

INLAND TRANSPORTATION

• Transport solutions by

- truck
- rail
- barge

INLAND INFRASTRUCTURE

- Inland Container Depots
- ' (incl. garment racks, flexibags, etc.)
- Container Freight Stations (CFS)
- Cold Storage, Dry Warehousing and Distribution

471 OPERATING SITES

1.5M TEUS STACKING CAPACITY

VALUE-ADDED SOLUTIONS

- Customs House Brokerage
- Reefer Services
- Project Cargo and Industrial Logistics
- Port Agent/Ship Consignment
- Weighing and Fumigation
- Automotive Container Shipping

MSC AIR CARGO MSCAIRCARGO.COM

7212,518AIRCRAFTSTATIONSFLIGHTS(2 ON ORDER)WORLDWIDEIN 2024

MSC AIR CARGO

MSC Air Cargo is the latest addition to MSC's expansive logistics portfolio, created to meet the surging demand for efficient air cargo solutions. Launched in December 2022, our MSC-branded Boeing 777-200F aircraft operate scheduled flights linking Asia, America, and Europe.

Renowned for reliability and fuel efficiency, our modern fleet accommodates both scheduled and ad hoc air cargo routes, serving diverse industries and commodities. **Operating on a point-to-point network** with gateways and cross-over points strategically aligned with trade corridors, we offer Special Cargo Products complemented by extended road feeder (trucking) services, facilitating seamless global connections via regular flight routes between key continents.

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MSC AIR CARGO

AFRICA GLOBAL LOGISTICS (AGL)

AGLGROUP.COM

AGL provides its African and global customers with global, customized and innovative logistics solutions, with the goal of contributing in a sustainable way to Africa's major transformations. AGL is also present in Haiti and Timor Leste.

AGL's offering covers:

- Port terminals
- Logistics to industries and traders
- Rail concessions
- Shipowner, liners and tramps

Its vertical expertise encompasses various sectors:

Energy, mining, FMCG-food-retail, soft commodities, aid & reliefhealthcare, high tech & telecom, industrial & infrastructures, aerospace.

KEY NUMBERS

50	22	247	4.8K	2	159	69	23K
COUNTRIES	5 PORT CONCESSIONS	SITES CFS / COMMODITIES WAREHOUSES (900K sqm)	ONSHORE FLEET	RAILWAY CONCESSIONS	SITES CONTRACT LOGISTICS WAREHOUSES (700K sqm)	DRY PORTS	EMPLOYEES

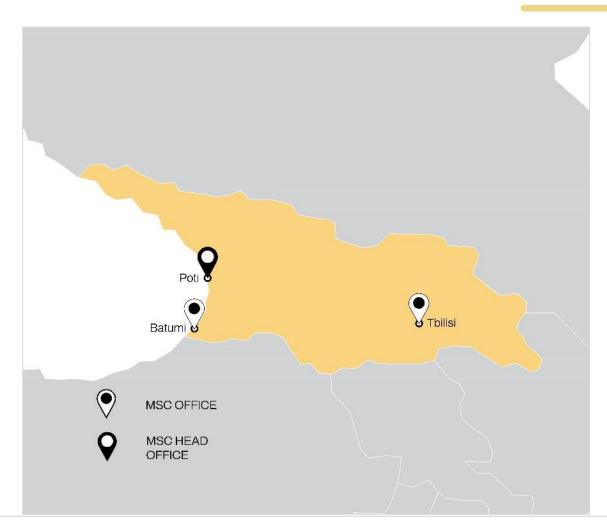




MSC IN THE REGION



MSC GEORGIA



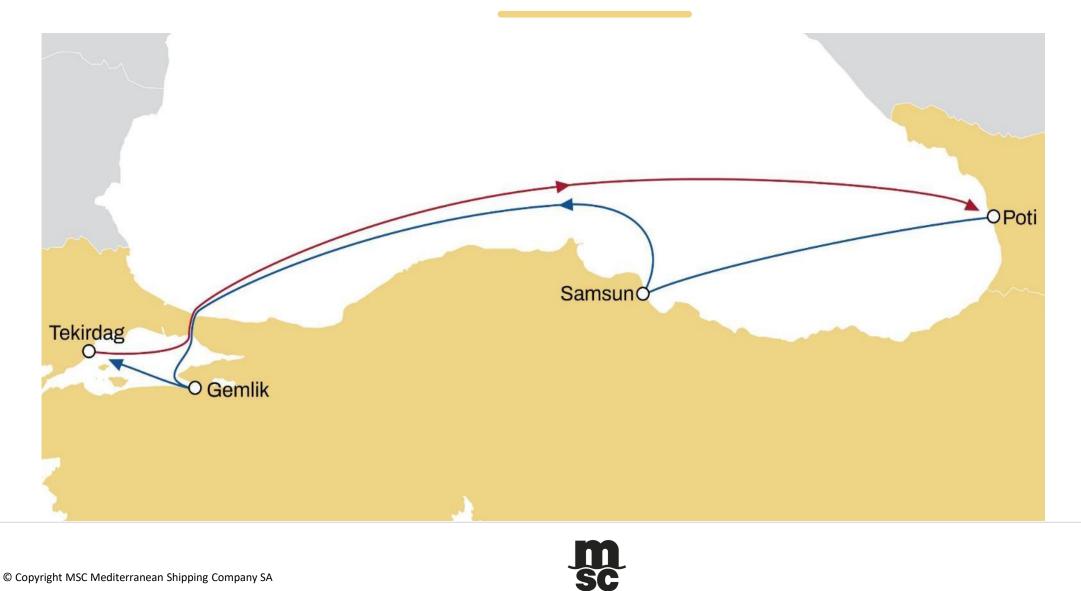
MSC GEORGIA

- Market leader
- Established in 2009
- 3 offices
- 58 employees

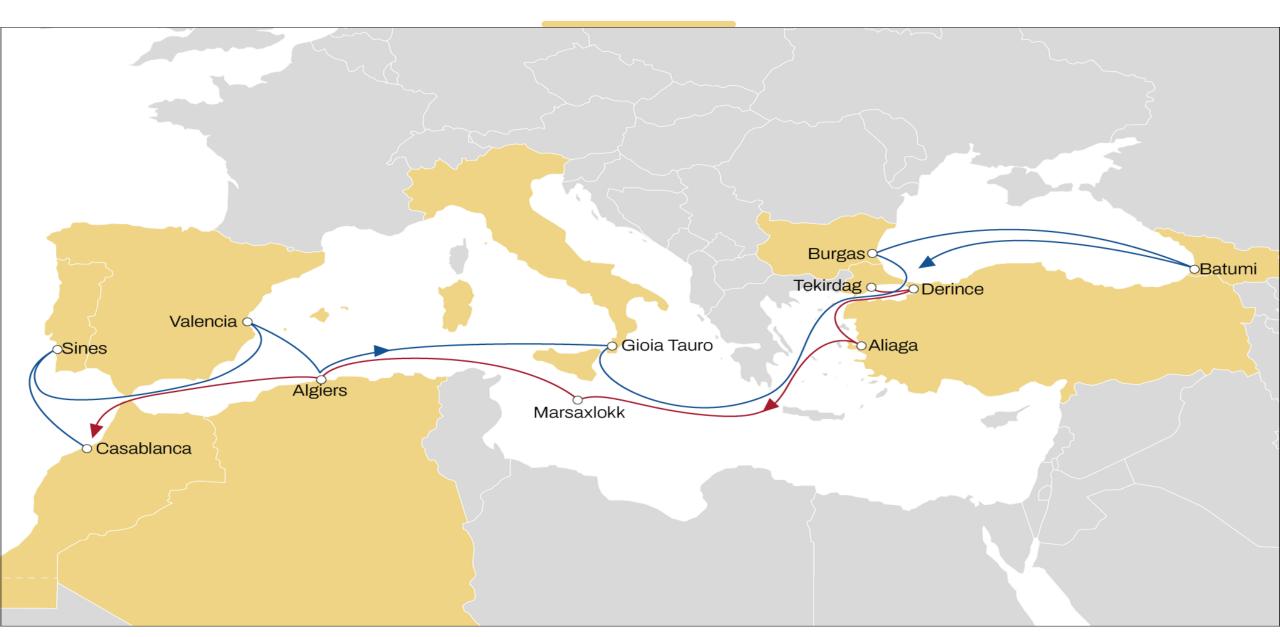
MEDLOG GEORGIA

- Established in 2018
- 2 offices
- 135 employees
- Off-dock facility in Poti
- Fleet of 53 trucks
- Wide variety of backlog logistics solutions

MSC TRADE SERVICES TURKEY-POTI-BATUMI FEEDER



MSC SERVICES TURKIYE TO NAF & BLACK SEA FEEDER



UKRAINE-TEKIRDAG SHUTTLE



MEDLOG POTI OFF-DOCK DEPOT

- 70,000 sqm
- 1 Gentry crane and reach stackers
- Operating 24/7
- 2 R/W lane (Total: 1,100 m and operational 850 m)
- Only 300 m to port's gate
- Stripping / Stuffing /Cross Docking / Warehousing Solutions
- Container Storage / Plugging / PTI
- Project Cargo



MSC IN CENTRAL ASIA



- Established in 2001
- Agencies n Kazakhstan and Uzbekistan
- 20+ employees

MSC in Central Asia provides multimodal solutions in five Central Asian countries: Kazakhstan, Uzbekistan, Kyrgyzstan, Tajikistan and Turkmenistan.

- Transportation of goods in dry containers, tank containers and flexi bags, and services for reloading cargo in ports.
- Handling of general, dangerous, and liquid cargo, as well as machinery, equipment, minerals, raw and construction materials, food products and many others.

MSC CONNECTIONS TO/FROM CENTRAL ASIA, CAUCASUS, AND TURKEY



CONNECTING CENTRAL ASIA TO THE WORLD



OUR MULTIMODAL SET-UP – SERVING YOUR NEEDS

MAIN GATES: Baltic, China, Georgia, Turkey +

40+ MAIN RAILWAY STATIONS:

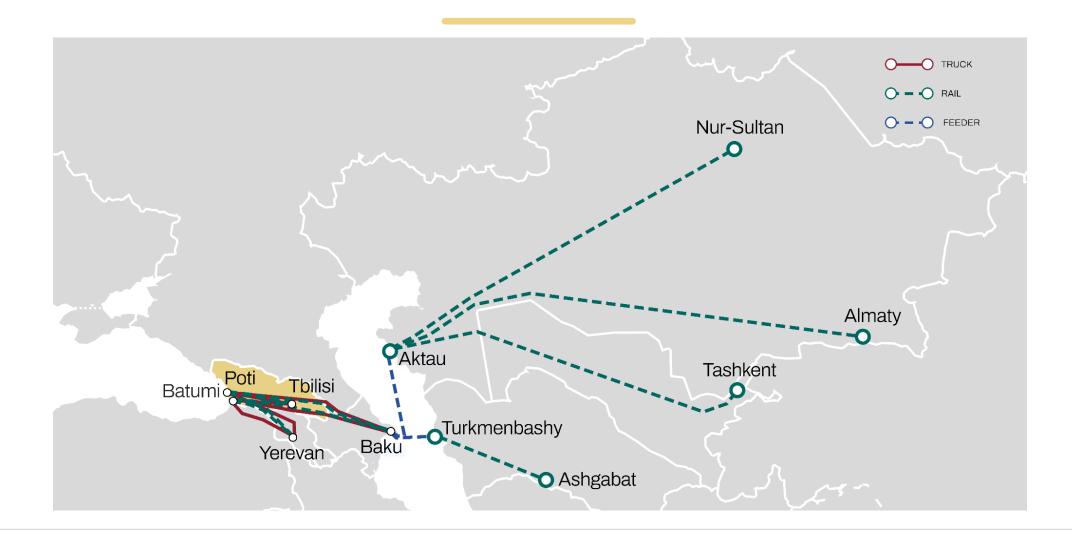
Kazakhstan, Uzbekistan, Kyrgyzstan, Turkmenistan, and Tajikistan.

6 REGULAR TRAIN CONNECTIONS

to/from ports of Riga, Klaipeda, Qingdao, Poti, Batumi, Mersin.

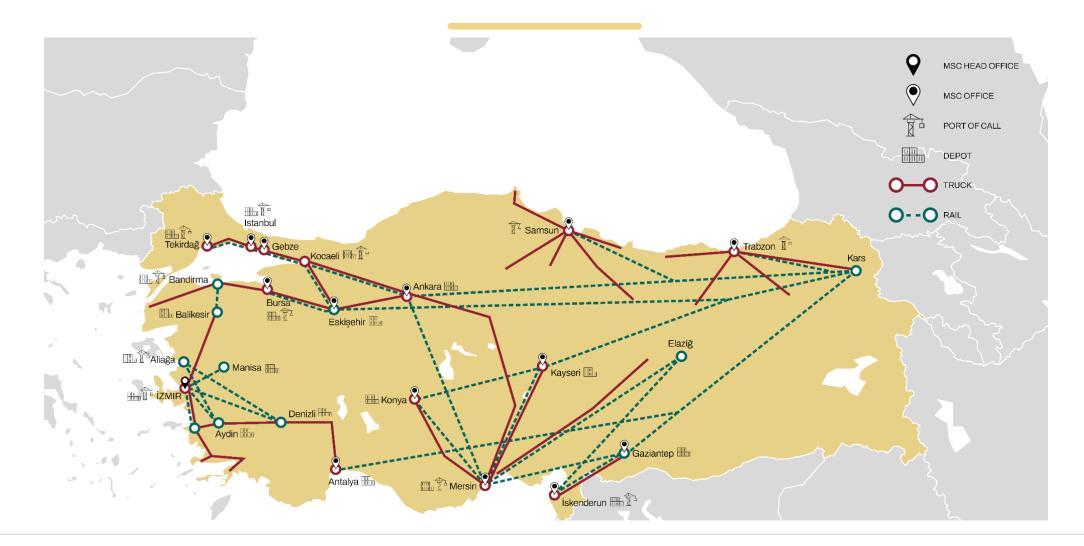


CAUCASUS & CENTRAL ASIA CONNECTIONS



M SC

OUR INTERMODAL NETWORK IN TÜRKIYE



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MSC PRODUCT DEVELOPMENT

PRODUCT DEVELOPMENT - MSC IN PORT OF BAKU

- Closer to the important markets
- Equipment availability
- Swift operations
- Simplified process









MIDDLE CORRIDOR-FOR FURTHER DEVELOPMENT

- Cost/tariff stability
- Capacity and transit time reliability
- Accessibility





